

James Loyce, Jr., M.S.
President

Dan Bernal
Vice President

Edward A. Chow, M.D.
Commissioner

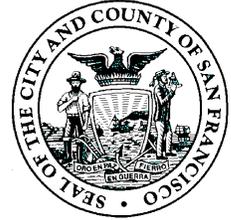
Cecilia Chung
Commissioner

Laurie Green, M.D.
Commissioner

Tessie M. Guillermo
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

**London N. Breed Mayor
Department of Public Health**



Grant Colfax M.D.
Director of Health

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Executive Secretary

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MINUTES

HEALTH COMMISSION MEETING

Tuesday May 21, 2019 4:00 p.m.

101 Grove Street, Room 300

San Francisco, CA 94102

1) CALL TO ORDER

Present: Commissioner James Loyce, Jr., M.S, President
Commissioner Dan Bernal., Vice President
Commissioner Edward A. Chow M.D.
Commissioner Cecilia Chung
Commissioner Laurie Green, MD
Commissioner Tessie Guillermo

The meeting was called to order at 4:07pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING of MAY 7, 2019

Action Taken: The Health Commission unanimously approved the May 7, 2019 minutes.

3) DIRECTORS REPORT

Grant Colfax, Director of Health, gave the report. The full report can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

Governor Newsom's FY 2019-20 State Budget – May Revise: Health-Related Proposals

On May 9th, 2019 Governor Newsom released a revised \$213 billion budget proposal for Fiscal Year 2019-20, which is \$4 billion higher than January's proposal. The revised budget expands upon January's proposals, and includes increased investments for health care access, homeless shelters, and the State's rainy-day reserve. The May Revision still maintains the major health care proposals from the initial January budget, including: (1) the pharmacy carve out proposal; (2) increased subsidies for health coverage purchased through Covered California; and (3) Medi-Cal expansion for young adults ages 19 through 25, regardless of immigration status. The following provides additional details on the budget's health-related proposals that were updated in the May Revise:

- **Health Care Services**

- **Whole Person Care (WPC):** The May Revision includes one-time \$20 million Mental Health Services Fund over five years for counties that currently do not operate WPC Pilots. This is in addition to the one-time \$100 million GF expenditure for WPC Pilot programs specified in January.
 - **Value-based Payments (VBP) Program:** January The May Revision provides an additional \$70 million in one-time funding for the VBP program, specifically for behavioral health integration. The January budget proposed \$360 million (\$180 million in Prop 56 funds) for the program.
- **Health Care Workforce:** The May Revision brings total funding for addressing future health care workforce needs (e.g. loan forgiveness programs for working in high need areas) to over \$600 million.
- **Youth Substance Used Disorder:** The May Revision includes \$21.5 million in Prop 64 funds for competitive grants to develop and implement new youth programs in the areas of education, prevention, and early intervention of substance use disorders. These funds are continuously appropriated.

- **Public Health**

- **Home Visiting and Black Infant Health:** \$34.8 million GF increase, up from \$30.5 million in January, to expand home visiting programs. This includes \$22.9 million to expand California Home Visiting to focus on low-income young mothers, and \$12 million to expand Black Infant Health programs, including the Perinatal Equity Initiative (up from \$7.5 million in January).
- **Local Public Health Infections Disease Infrastructure:** The May Revision includes \$40 million one-time GF expenditure (available over a four-year period) for local public health departments and tribal communities to provide prevention, testing, and treatment services to address infectious disease. This proposal was requested by CHEAC/HOAC, which SFDPH submitted letters of support for to the Senate and Assembly.
- **Cannabis Surveillance and Education:** The May Revision includes \$12 million in Proposition 64 funds for surveillance and education activities. These funds are continuously appropriated.

The Legislature will consider the Governor’s May Revision and its budget committees are preparing their version of the state budget to be voted on and approved by the constitutional deadline of June 15th.

Governor Newsom announces the state’s prescription drug single-purchaser system

On May 16th, at Laguna Honda Hospital, Governor Gavin Newsom joined San Francisco Mayor London Breed, San Francisco Department of Public Health (DPH), and officials from Santa Clara and Alameda counties to announce that the three Bay Area counties, among the largest public purchasers of prescription drugs in California, will partner with the state to use their combined market power to lower the cost of prescription drugs. In order to make health care more affordable for all Californians and to move the state closer toward the goal of health care for all, the administration is working to create the nation’s biggest single-purchaser system for drugs.

The San Francisco Health Network (SFHN) provides treatments that often require long-term, specialized care, and commonly include expensive medications as part of the treatment plan. The network’s top 25 most expensive drugs that may be considered in the Governor’s proposal cost SFHN about \$17 million each year. By joining this effort, SFHN may see savings when purchasing expensive medications for behavioral health treatment, HIV, cancer, and diabetes. Thus, DPH fully supports Governor Newsom’s work to ensure that health care and treatment are accessible for every San Franciscan.

Two-Day Epic Workflow Walkthrough

On May 14th and 15th, the Department of Public Health (DPH) Epic team invited staff members from throughout DPH and the University of California San Francisco for an Epic Workflow Walkthrough, demonstrating the use of the Epic electronic health record that the San Francisco Health Network will begin using at Zuckerberg San Francisco General (ZSFG), Laguna Honda Hospital (LHH), and Primary and Specialty Care clinics on August 3rd.

Over the two-day event, 1,000 people attended the multiple sessions offered at the hospitals, including emergency department (ED), nursing, radiology, labor and delivery, med-surg, rehab, pharmacy, behavioral health, finance, registration and many more. The sessions were also joined by two esteemed and involved members of the Patient Advisory Council. On Day 1, attendees at ZSFG followed the journey that a patient takes within Epic from the ED to a med-surg unit and perioperative area, and then on to discharge and follow-up at a clinic appointment. On Day 2, attendees at LHH witnessed the fictitious patient be discharged from ZSFG and placed at LHH, including the admission process, scheduling of physical therapy and further appointments, ending with how the patient's chart is coded for final release.

Behavioral Health Services receives Achievement Award from NACo

Behavioral Health Services (BHS) has been recognized with an Achievement Award by the National Association for Counties (NACo), for the *Assisted Outpatient Treatment (AOT)* program.

The overarching goal of the AOT program is to provide intensive outpatient services to clients in an effort to improve their quality of life, while preventing decompensation and time spent incarcerated or in acute services e.g., psychiatric hospitalization. The AOT is a program within BHS under the Mental Health Services Act Full Service Partnership program, with case management services provided by Citywide Case Management. To learn more about the AOT program, visit <https://www.sfdph.org/aot/>. NACo Awards honor innovative and effective county government programs that enhance services for residents. This is the sixth NACo award given to DPH-BHS in recent years.

ZSFG celebrates National Nurses Week

In celebration of National Nurses Week (May 6-12), Zuckerberg San Francisco General served its annual dinner (for day shift nurses) and breakfast (for the night shift), hosted by Chief Nursing Officer Terry Dentoni. Executive Chef Michael Jenkins and the ZSFG Food & Nutrition Services Department prepared two delicious spreads, and the vocal stylings of JR Lustig, of the San Francisco General Hospital Foundation, provided wonderful entertainment. Each year at the event, extraordinary nurses are presented with awards including the Daisy Award, Friend of Nursing Award, and Ambulatory Care Nursing Leadership Award.

National Nurses Week at Laguna Honda

During National Nurses Week (May 6-12), Laguna Honda's Clinical Nurse Specialists held booths to provide information on their specialties as well as goodies to residents and staff to celebrate. In addition, each unit celebrated the week by highlighting and recognizing staff. The American Nurses Association set this year's theme as *4 Million Reasons to Celebrate* to honor the more than 4 million nurses across the country who provide care and elevate the nursing profession.

2nd Annual Mass Notification Conference

On May 2nd, representatives from the Department of Public Health, Department of Emergency Management, Mayor's Office of Disability, San Clara County's Office of Emergency Management, and California Governor's

Office of Emergency services served on a discussion panel at the Bay Area Urban Areas Security Initiative's 2nd annual Mass notification Seminar. The panel explored ways to strengthen outreach efforts and ways to disseminate the right messages to as many community members as possible. Speakers focused on reaching out to populations that are traditionally harder to reach such as people with disabilities, seniors, immigrant communities, people with limited English proficiency and homeless communities. This seminar was part of a continued effort to share knowledge and resources, and improve our collective alert and warning capabilities within the region and with our colleagues across the country. Participants' feedback was extremely positive and they were thankful for the insights and experience.

Nursing Scholars from Japan and China

On April 26th, Laguna Honda Hospital (LHH) hosted a visit with Nursing Scholars from China and Japan, through a collaborative effort with University of California San Francisco (UCSF) School of Nursing and LHH volunteer UCSF Clinical Faculty. Kathleen MacKerrow, Geriatric Clinical Nurse Specialist, shared best-practices, toured various programs, and engaged with staff on the visit. The nursing scholars enjoyed visiting the palliative care neighborhood (S3), positive care (S2), the Asian care focused neighborhood (N5), rehabilitation, and the farm. Zexu Fang, Nurse Manager of North 5, shared a summary of the epidemiology of residents cared for on the neighborhood, giving the nursing scholars a glimpse into the medical, social, and mental health needs of the residents.

DPH in the News (May 1 – May 15 2019)

SF Chronicle, May 16 2019, SF, Santa Clara, Alameda counties join Gov. Newsom to lower drug prices

<https://www.sfchronicle.com/politics/article/SF-Santa-Clara-Alameda-counties-join-Gov-13852063.php?psid=yS8l#photo-17466922>

SF Chronicle, May 15 2019, UCSF study on marijuana legalization finds uptick in drug abuse, decrease in chronic pain reports

<https://www.sfchronicle.com/health/article/UCSF-study-on-marijuana-legalization-finds-uptick-13847500.php>

SF Chronicle, May 15 2019, SF's proposed e-cigs ban would snuff out local business

<https://www.sfchronicle.com/business/article/SF-s-proposed-e-cigs-ban-would-snuff-out-local-13845592.php?psid=4O3us>

Medical Health, May 14 2019, These psychiatrists bring mental health care to those who need it the most

<http://www.medicalhealthnews.net/these-psiychiatristsb-bring-mental-health-care-to-those-who-need-it-the-most>

SF Examiner, May 10 2019, Life expectancy differs dramatically by race in SF

<https://www.sfexaminer.com/news/life-expectancy-differs-dramatically-by-race-in-san-francisco/>

SF Chronicle, May 9 2019, Lunch with a side of pigeon poop? SF orders Eat Club delivery hub closed

<https://www.sfchronicle.com/business/article/Lunch-with-a-side-of-pigeon-poop-SF-orders-Eat-13833577.php>

Business Journals, May 8 2019, As SF General ends, controversial, billing practice, hospital eyes select deals with commercial insurers

<https://www.bizjournals.com/sanfrancisco/news/2019/05/08/sf-general-billing-practices-commercial-insurers.html>

NPR, May 1 2019, As meth surges, first responders struggle to help those in crisis

<https://www.npr.org/sections/health-shots/2019/05/01/716404677/as-meth-use-surges-first-responders-struggle-to-help-those-in-crisis>

Commissioner Comments:

Commissioner Chow asked which items in the Governor’s Budget are most important to the SFPDH. Dr. Colfax stated that all of the increases are important and very much appreciated.

Commissioner Chow requested consideration of expansion of TB programs because decreases in federal funding prevented expansion in this important area.

4) GENERAL PUBLIC COMMENT

There was no general public comment.

5) COMMUNITY AND PUBLIC HEALTH COMMITTEE

Commissioner Bernal, Chair, stated that the Committee discussed two presentations related to Cannabis. The DPH presented its youth cannabis awareness campaign, “Truth or Nah?” The campaign, which was developed using input from youth, provides facts and resources about cannabis use. The Office of Cannabis is now authorizing permits for specific events to allow sales of cannabis; the details of cannabis use at the events is still being determined. The Committee also discussed a Title X update, which ensures access to reproductive health care. There are currently lawsuits preventing the Trump administration from moving forward with restrictions it has proposed for Title X funded programs.

6) RESOLUTION IN SUPPORT OF THE 2019 COMMUNITY HEALTH NEEDS ASSESSMENT

Michelle Kirian MPH, Population Health Senior Epidemiologist, presented the item.

Commissioner Comments:

Commissioners Chow, Chung, and Loyce thanked SFPDH staff for marking revisions based on Commissioners’ comments and suggestions.

Commissioner Chung noted that the acronym “LGBTQ” is inclusive of the word transgender.

Action Taken: The Health Commission unanimously approved the resolution (Attachment A)

7) APPROVING THE APPOINTMENT OF IRENE SUNG, MD AS INTERIM DIRECTOR OF THE SAN FRANCISCO MENTAL HEALTH PLAN

Mr. Morewitz stated that since the agenda was published, the SFPDH was made aware by the City Attorney’s Office that Dr. Colfax has sole authority to appoint the Interim Director of the San Francisco Mental Health Plan. Therefore, this item will not be discussed.

8) SFPDH HUMAN RESOURCES UPDATE

Ron Weigelt, Director, presented the item.

Commissioner Comments:

Commissioner Green noted that the Community Needs Assessment indicates that 40% of jobs in San Francisco will be low wage. She asked if the SFPDH has a sense of how its jobs fit into the income spectrum. Mr. Weigelt stated that the SFPDH has not analyzed its employment data in this way but will look at the information for future reports to the Health Commission.

Commissioner Bernal asked if there is set timeline for the SFPDH to move from normalizing equity issues to operationalizing them. Dr. Colfax stated that equity is a priority for Mayor Breed. The citywide equity timeline will be announced in the near future.

Commissioner Guillermo asked if there are demographic ratio goals for hiring staff. Mr. Weigelt stated that CCSF is not allowed to use goals in hiring targets, but the plan is to make the SFDPH workforce more diverse.

Commissioner Guillermo suggested adding an evaluation to the brown bag events.

Commissioner Chung asked if there is data indicating the percentage of DPH interns who become DPH employees after their internships are completed. Mr. Weigelt stated that most internships are summer positions for students still in school. The majority of the internships do not lead to DPH staff positions. He added that the DPH has many temporary lower classifications that result in the individuals being hired as permanent DPH employees.

Commissioner Chow thanked Mr. Weigelt for the presentation. He requested that future Human Resource presentations include clear goals in key areas and metrics to measure those goals.

Commissioner Loyce asked for data regarding hiring, disciplining, and retention of African American employees. Mr. Weigelt stated that this data will be included in a report from the Mayor's office in a few months and noted there is a citywide effort to better understand and improve this area. Commissioner Loyce requested that the Commission be updated after the Mayor's Report is released.

9) OTHER BUSINESS:

Mr. Morewitz distributed revised Health Commission committee assignments.

10) JOINT CONFERENCE COMMITTEE REPORTS

Commissioner Guillermo, LHH JCC Chair, stated that in open session, the committee discussed the Administrator's Report, which included a budget update, LHH Gift Fund update, and True North Metrics Update. The Committee appreciated the new formatting of the Regulatory Affairs Report and the thoroughness of the Facility Assessment Report. During the discussion of the CMS Phase 3 Regulatory Requirements presentation, the committee discussed how these changes will impact quality work and the hospital's overall star ratings. The presentation on the changes to the star ratings is on your desks, Commissioners. The Committee also recommended that the full Health Commission approve the LHH Medical Staff Bylaws and Rules and Regulations and also approved hospital-wide policies and procedures. In closed session, the Committee approved the Credentials report.

11) CLOSED SESSION LITIGATION

A.) Public Comment on all matters pertaining to the closed session.

B.) Vote on whether to hold a closed session regarding pending litigation
(S.F. Administrative Code § 67.10(d).)

C.) CONFERENCE WITH CITY ATTORNEY

Convene in Closed Session - Existing Litigation - Motion that the Health Commission convene in closed session with the City Attorney for the purpose of conferring with, or receiving advice from, the City Attorney regarding the following existing lawsuits in which a proposed settlement is being consider by the Commission, pursuant to San Francisco Administrative Code Section 67.10(d) and California Government Code Sections 54956.9 and 54956.9(d)(1) permit this closed session. Discussion in open session concerning these matters would likely and unavoidably prejudice the position of the City in the pending lawsuits listed below.

(After a closed session, if one occurs, the Health Commission shall adopt a motion either to disclose or not to disclose.)

1. Settlement of Litigation: Emmett Waldrip, City to pay \$125,000.00.

Emmett Waldrip, an Incompetent, By Dixie Waldrip, His Conservator of the Estate, Plaintiffs, vs. City and County of San Francisco and DOES 1 through 25, Inclusive, Defendants. (San Francisco Superior Court, Case No. CGC 17-562069)

2. Settlement of Litigation: Jarell Washington, City to pay \$40,000.00.

Jarell Washington, Plaintiff v. San Francisco General Hospital and DOES 1 to 5, Defendants. (San Francisco Superior Court, Case No. CGC 16-549718)

RECONVENE IN OPEN SESSION

- D.) Possible report on actions taken in closed session (California Government Code §54957.1(a)(2) and San Francisco Administrative Code §67.12(b)(2)).
- E.) Vote to elect whether to disclose any or all discussions held in closed session (San Francisco Administrative Code §67.12(a)).

Action taken: The Health Commission voted not to disclose the discussion held in closed session.

12) ADJOURNMENT

The meeting was adjourned at 5:37pm.

**HEALTH COMMISSION
RESOLUTION No 19-9**

RESOLUTION IN SUPPORT OF THE 2019 COMMUNITY HEALTH NEEDS ASSESSMENT

WHEREAS, in 2011, the San Francisco Health Commission and Mayor Edwin M. Lee made achieving and maintaining Public Health Accreditation a priority for the Department of Public Health; and,

WHEREAS, in March, 2017, the Department of Public Health achieved national Public Health Accreditation; and,

WHEREAS, a Community Health Needs Assessment is required to maintain Public Health Accreditation; and

WHEREAS, the Community Health Needs Assessment is the foundation for each of San Francisco's nonprofit hospitals' Community Health Needs Assessments; and,

WHEREAS, the Community Health Needs Assessment is a citywide assessment which, in conjunction with the Community Health Improvement Plan, provides a basis for citywide collaborations with the non-profit hospitals and supplements the Department of Public Health, Population Health Division's Strategic Plan; and,

WHEREAS, the Community Health Needs Assessment identifies key health needs and issues in San Francisco through systematic, comprehensive data collection and analysis; and

WHEREAS, the 2019 Community Health Needs Assessment was completed in collaboration with the San Francisco Health Improvement Partnership (SFHIP)—a unique cross-sector collaboration with the hospital community benefit leaders, the Hospital Council, the UCSF Clinical and Translational Science Institute, the Department of Public Health, community racial/ethnic health equity coalitions, SF Unified School District, and other stakeholders; and

WHEREAS, the 2019 Community Health Needs Assessment included four components: a community health status assessment, an assessment of prior assessments, community engagement, and a health need identification process; and,

WHEREAS, the 2019 Community Health Needs Assessment identified two foundational issues—Economic Barriers to Health, and Racial Health Inequities—which affect health at every level and must be addressed to improve the social determinants of health in San Francisco; and,

WHEREAS, the 2019 Community Health Needs Assessment identified seven health needs that heavily impact disease and death in San Francisco: Psychosocial Health, Healthy Eating, Safety and Violence Prevention, Access to Coordinated, Culturally, and Linguistically Appropriate Services Across the Continuum, Housing Instability/Homelessness, Substance Abuse, and Physical Activity; and,

WHEREAS, the 2019 Community Health Improvement Plan will prioritize health needs identified in the Community Health Needs Assessment and adopt objectives and strategies to address the prioritized health needs and foundational issues; and,

WHEREAS, the 2019 Community Health Needs Assessment identified gaps in population-based data, such as transgender persons with a known higher burden of illness, and the need to close this data gap in order to protect and improve the health of transgender communities; and,

WHEREAS, the 2019 Community Health Needs Assessment has been presented to the Health Commission;

BE IT RESOLVED THAT, the San Francisco Health Commission approves and adopts the 2019 Community Health Needs Assessment.

I hereby certify that the San Francisco Health Commission at its meeting of May 21, 2019 adopted the foregoing resolution.

Mark Morewitz
Executive Secretary to the Health Commission